EXTENDED TO JULY 16, 2018

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

A For the 2016 calendar year, or tax year beginning SEP 1, 2016 and ending AUG 31, 2017

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/ terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
CAMBA, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1720 CHURCH AVENUE

City or town, state or province, country, and ZIP or foreign postal code
BROOKLYN, NY 11226

F Name and address of principal officer: JOANNE M. OPLUSTIL
SAME AS C ABOVE

D Employer identification number
11-2480339

E Telephone number
(718)287-2600

G Gross receipts $ 143,864,354.

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.CAMBA.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1977

M State of legal domicile: NY

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: CAMBA IS A NON-PROFIT AGENCY THAT PROVIDES SERVICES THAT CONNECT PEOPLE WITH OPPORTUNITIES TO

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	15
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	15
5	Total number of individuals employed in calendar year 2016 (Part V, line 2a)	5	3172
6	Total number of volunteers (estimate if necessary)	6	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	24,037.
b	Net unrelated business taxable income from Form 990-T, line 34	7b	-34,566.

		Prior Year	Current Year
Revenue 8	Contributions and grants (Part VIII, line 1h)	125,427,909.	138,179,520.
9	Program service revenue (Part VIII, line 2g)	5,451,836.	5,655,175.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	14,643.	5,622.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	3,880.	24,037.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	130,898,268.	143,864,354.
Expenses 13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	130,000.	160,030.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	75,137,156.	82,960,960.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,132,952.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	54,866,742.	59,793,288.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	130,133,898.	142,914,278.
19	Revenue less expenses. Subtract line 18 from line 12	764,370.	950,076.

		Beginning of Current Year	End of Year
Net Assets or Fund Balances 20	Total assets (Part X, line 16)	42,185,947.	49,984,567.
21	Total liabilities (Part X, line 26)	33,739,977.	40,579,346.
22	Net assets or fund balances. Subtract line 21 from line 20	8,445,970.	9,405,221.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer — Date 7/13/18

▶ JOANNE M. OPLUSTIL, PRESIDENT & CEO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check if self-employed	PTIN
BARRY WECHSLER			☐	P00293702

Firm's name ▶ RAICH ENDE MALTER & CO., LLP — Firm's EIN ▶ 11-2336434

Firm's address ▶ 1375 BROADWAY, NEW YORK, NY 10018 — Phone no. 212-944-4433

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ..... [X]

1 Briefly describe the organization's mission:
CAMBA IS A NON-PROFIT AGENCY THAT PROVIDES SERVICES THAT CONNECT PEOPLE WITH OPPORTUNITIES TO ENHANCE THEIR QUALITY OF LIFE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ..... [ ] Yes [X] No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ..... [ ] Yes [X] No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 84,368,915. Including grants of $) (Revenue $ 4,487,475.)
HOUSING:

CAMBA BELIEVES THAT SAFE, DECENT AND STABLE HOUSING IS CRITICAL TO THE LONG-TERM ECONOMIC AND SOCIAL SUCCESS OF EVERY INDIVIDUAL AND FAMILY. OVER 13,000 PERSONS EACH YEAR RECEIVE HOUSING-RELATED SERVICES FROM CAMBA IN THE AREAS OF EMERGENCY SHELTER, ASSISTANCE IN EVICTION PREVENTION, RELOCATION INTO, AND PROVISION OF, PERMANENT HOUSING.

IMPACT: IN 2017, CAMBA PLACED OR MAINTAINED OVER 2,600 INDIVIDUALS AND FAMILIES INTO SAFE, STABLE PERMANENT HOUSING AND ASSISTED NEARLY 500 FAMILIES IN AVOIDING EVICTION AND REMAINING STABLY HOUSED. DURING THE SAME PERIOD, 880 WILLOUGHBY, A 100-UNIT SUPPORTIVE APARTMENT BUILDING

4b (Code:) (Expenses $ 17,906,003. Including grants of $) (Revenue $)
EDUCATION AND YOUTH DEVELOPMENT:

TO ENSURE THAT PEOPLE WHO LIVE OR WORK IN THE FLATBUSH OR EAST FLATBUSH NEIGHBORHOODS IN BROOKLYN HAVE THE SKILLS AND RESOURCES THEY NEED TO SUPPORT THEIR FAMILIES, CAMBA OPERATES AN EDUCATION AND CAREER PATHWAYS CENTER THAT TARGETS BOTH NATIVE-BORN U.S. CITIZENS AND IMMIGRANTS FROM THE CARIBBEAN, LATIN AMERICA, EASTERN EUROPE, ASIA, AND AFRICA. OUR PROGRAMS HELP PARTICIPANTS TO IMPROVE THEIR ENGLISH, MATH, AND CIVICS SKILLS. EACH YEAR, 40 TO 50 OF OUR ADULT STUDENTS BECOME U.S. CITIZENS. MANY PARTICIPANTS ARE PARENTS WHO HAVE TO JUGGLE CHILDCARE AND OTHER FAMILY ISSUES, AND WHO OFTEN NEED HELP WITH LEGAL OR HOUSING MATTERS. BECAUSE WE DEAL WITH EACH STUDENT AS A WHOLE PERSON, THE NUMBER OF

4c (Code:) (Expenses $ 11,692,350. Including grants of $) (Revenue $)
HEALTH:

CAMBA PROVIDES A COMPLETE RANGE OF SERVICES TO INDIVIDUALS AND FAMILIES AFFECTED BY CONDITIONS SUCH AS HUNGER, HIV/AIDS, MENTAL ILLNESS, AND SUBSTANCE ABUSE. OUR PROGRAMMING INCLUDES CASE MANAGEMENT, CARE COORDINATION, LIFE-SKILLS TRAINING, COUNSELING, AND RECREATIONAL AND NUTRITIONAL SERVICES.

IMPACT: IN 2017, CAMBA PROVIDED NEARLY 33,400 MEALS TO INDIVIDUALS AND FAMILIES IN NEED AT OUR BEYOND HUNGER EMERGENCY FOOD PANTRY. MOREOVER, WE PROVIDED COORDINATED CARE MANAGEMENT SERVICES TO OVER 3,900 HIGH-USERS OF MEDICAID SERVICES THROUGH OUR HEALTHLINK PROGRAM,

4d Other program services (Describe in Schedule O.)
(Expenses $ 8,951,203. Including grants of $ 160,030.) (Revenue $)

4e Total program service expenses ▶ 122,918,471.

SEE SCHEDULE O FOR CONTINUATION(S)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	X	
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		X
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36	X	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	54		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	3172			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)					
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			3a	X	
b	If "Yes," has it filed a Form 990-T for this year? *If "No," to line 3b, provide an explanation in Schedule O*			3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		X
b	If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			5a		X
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5b		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5c		
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?					
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter:					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter:					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			14b		

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 15		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	1b 15		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	9		X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ NY

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Own website ☐ Another's website ☐ Upon request ☐ Other *(explain in Schedule O)*

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶

TAXPAYER - 718-287-2600

1720 CHURCH AVENUE, BROOKLYN, NY 11226

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) REVEREND DANIEL RAMM SECRETARY/TREASURER	2.00	X		X				0.	0.	0.
(2) KATHERINE O'NEILL CHAIRWOMAN	3.00	X		X				0.	0.	0.
(3) PAUL GALLIGAN, ESQ. MEMBER	1.00	X						0.	0.	0.
(4) ALLAN F. KRAMER II MEMBER	1.00	X						0.	0.	0.
(5) TERENCE L. KELLEHER, ESQ MEMBER	1.00	X						0.	0.	0.
(6) CHRISTOPHER ZARRA VICE CHAIRMAN	1.00	X		X				0.	0.	0.
(7) MATTHEW W. BOTWIN MEMBER	1.00	X						0.	0.	0.
(8) JULIA BEARDWOOD MEMBER	1.00	X						0.	0.	0.
(9) BERNARDO MAS MEMBER	1.00	X						0.	0.	0.
(10) DAVID H. SCHULTZ, ESQ MEMBER	1.00	X						0.	0.	0.
(11) MICHAEL ROSS MEMBER	1.00	X						0.	0.	0.
(12) NEIL FALCONE MEMBER	1.00	X						0.	0.	0.
(13) JENNY HOURIHAN MEMBER	1.00	X						0.	0.	0.
(14) ELENA BONIFACIO MEMBER	1.00	X						0.	0.	0.
(15) HENRY BRIANCE MEMBER	1.00	X						0.	0.	0.
(16) JOANNE M. OPLUSTIL PRESIDENT & CEO	35.00			X				503,090.	0.	126,223.
(17) VALERIE BARTON-RICHARDSON EVP	35.00				X			336,360.	0.	48,480.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) SHARON BROWNE EVP	35.00				X			335,856.	0.	57,420.
(19) THOMAS DAMBAKLY EVP	35.00				X			328,371.	0.	46,566.
(20) RANG T. NGO EVP	35.00				X			198,214.	0.	47,762.
(21) KATHY DROS EVP	35.00				X			223,343.	0.	54,721.
(22) LESLIE HEWITT EVP	35.00				X			258,550.	0.	53,876.
(23) DAVID ROWE EVP	35.00				X			309,965.	0.	42,671.
(24) KATHLEEN AMES EVP	35.00				X			223,194.	0.	18,490.
(25) JUSTIN NARDILLA EVP	35.00				X			172,565.	0.	24,337.
(26) CLAIRE HARDING KEEFE SVP	35.00					X		215,901.	0.	41,824.
1b Sub-total								3,105,409.	0.	562,370.
c Total from continuation sheets to Part VII, Section A								698,250.	0.	140,857.
d Total (add lines 1b and 1c)								3,803,659.	0.	703,227.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 43

		Yes	No
3	Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
LIBERTY ONE BROOKLYN LLC 175 BLAKE AVENUE, BROOKLYN, NY 11212	SUBCONTRACTOR-R&M	982,587.
NYU LUTHERAN FAMILY HEALTH CENTERS 150 55TH STREET, BROOKLYN, NY 11220	SUBCONTRACTOR-MEDICAL	705,616.
FJC SECURITY SERVICES INC 275 JERICHO TURNPIKE, FLORAL PARK, NY 11001	CONSULTANT-SECURITY	675,742.
LIBERTY ONE QUEENS LLC 175 BLAKE AVENUE, BROOKLYN, NY 11212	SUBCONTRACTOR-R&M	665,253.
ATLANTIC RESOURCE PARTNERS LLC, 19 WEST 34TH ST, SUITE 806, NEW YORK, NY 10001	CONTRACT TEMPORARY HELP	361,809.

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 10

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) MICHAEL F. ERHARD SVP	35.00					X		204,726.	0.	36,285.
(28) JOAN MCFEELY SVP	35.00					X		168,021.	0.	27,629.
(29) JONATHAN VELAZQUEZ PROGRAM DIRECTOR	35.00					X		161,373.	0.	40,419.
(30) MICHAEL BERNE VICE PRESIDENT	35.00					X		164,130.	0.	36,524.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	130,003,629.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	8,175,891.				
	g Noncash contributions included in lines 1a-1f: $						
	h **Total.** Add lines 1a-1f			138,179,520.			
Program Service Revenue		**Business Code**					
	2 a PROGRAM REIMB & FEES	900099		4,119,767.	4,119,767.		
	b CLIENT RENTS	532000		1,447,618.	1,447,618.		
	c GAIN ON INVSTMT IN BRKLN HEALTH H	900099		87,790.	87,790.		
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f			5,655,175.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			2,818.			2,818.
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
		(i) Real	(ii) Personal				
	6 a Gross rents						
	b Less: rental expenses						
	c Rental income or (loss)						
	d Net rental income or (loss)						
		(i) Securities	(ii) Other				
	7 a Gross amount from sales of assets other than inventory	2,804.					
	b Less: cost or other basis and sales expenses	0.					
	c Gain or (loss)	2,804.					
	d Net gain or (loss)			2,804.			2,804.
	8 a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18	a					
	b Less: direct expenses	b					
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities						
	10 a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
	Miscellaneous Revenue	**Business Code**					
	11 a SPECIAL EVENTS	900099		24,037.		24,037.	
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a-11d			24,037.			
	12 **Total revenue.** See instructions.			143,864,354.	5,655,175.	24,037.	5,622.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	143,530.	143,530.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	16,500.	16,500.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	2,889,508.		2,889,508.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	61,457,769.	52,485,311.	8,240,848.	731,610.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	18,613,683.	15,173,764.	3,227,752.	212,167.
10 Payroll taxes				
11 Fees for services (non-employees):				
a Management				
b Legal	286,377.	23,653.	262,724.	
c Accounting	289,639.	138,319.	151,320.	
d Lobbying	177,058.		177,058.	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	3,836,736.	3,639,008.	69,628.	128,100.
12 Advertising and promotion				
13 Office expenses	2,252,271.	2,102,103.	129,972.	20,196.
14 Information technology				
15 Royalties				
16 Occupancy	21,600,878.	21,469,446.	131,432.	
17 Travel	482,958.	474,555.	6,844.	1,559.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	431,925.	375,594.	42,824.	13,507.
20 Interest	522,847.		522,847.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	688,795.	65,973.	622,822.	
23 Insurance	2,418,668.	1,209,332.	1,209,336.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a RENT & RELATED EXP-OTHE	15,110,241.	15,046,383.	63,858.	
b EQPT PURCH/MAINT/RENT	5,269,225.	5,039,432.	216,244.	13,549.
c OTHER PRGM SUPPLIES & E	2,592,160.	2,585,980.	5,879.	301.
d FOOD AND MEALS	1,871,020.	1,850,285.	20,735.	
e All other expenses	1,962,490.	1,079,303.	871,224.	11,963.
25 **Total functional expenses.** Add lines 1 through 24e	142,914,278.	122,918,471.	18,862,855.	1,132,952.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing			1	
	2	Savings and temporary cash investments		1,138,390.	2	475,705.
	3	Pledges and grants receivable, net		28,634,024.	3	36,524,779.
	4	Accounts receivable, net			4	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		449,497.	9	581,670.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 5,670,958.			
	b	Less: accumulated depreciation	10b 3,511,313.	1,660,254.	10c	2,159,645.
	11	Investments - publicly traded securities		2,968,015.	11	3,219,578.
	12	Investments - other securities. See Part IV, line 11		434,922.	12	522,726.
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		6,900,845.	15	6,500,464.
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		42,185,947.	16	49,984,567.
Liabilities	17	Accounts payable and accrued expenses		8,397,556.	17	9,590,182.
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties		14,439,424.	23	13,874,999.
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		10,902,997.	25	17,114,165.
	26	**Total liabilities.** Add lines 17 through 25		33,739,977.	26	40,579,346.
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		8,436,866.	27	9,396,117.
	28	Temporarily restricted net assets		9,104.	28	9,104.
	29	Permanently restricted net assets			29	
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		8,445,970.	33	9,405,221.
	34	Total liabilities and net assets/fund balances		42,185,947.	34	49,984,567.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	143,864,354.
2	Total expenses (must equal Part IX, column (A), line 25)	2	142,914,278.
3	Revenue less expenses. Subtract line 2 from line 1	3	950,076.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	8,445,970.
5	Net unrealized gains (losses) on investments	5	9,175.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	9,405,221.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☒

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	X	